



Respectfully offered for
consideration to the HBS and
Harvard communities and to
the HBS professor on Exxon-
Mobil's Board of Directors . . .

Jeff Huggins

U.C. Berkeley Chemical Engineering
Class of 1981

Harvard Business School
Class of 1986, Baker Scholar

Concerned Citizen and Parent

THREE EXCERPTS FROM THE AMERICAN CHEMICAL SOCIETY'S POSITION STATEMENT ON GLOBAL CLIMATE CHANGE: *

"Careful and comprehensive scientific assessments have clearly demonstrated that the Earth's climate system is changing rapidly in response to growing atmospheric burdens of greenhouse gases and absorbing aerosol particles (IPCC, 2007). There is very little room for doubt that observed climate trends are due to human activities. The threats are serious and action is urgently needed to mitigate the risks of climate change."

"We are, in effect, in the midst of a vast experiment with the Earth's climate—with uncertain, but likely quite unpleasant, outcomes."

"Recommendation 2a – The U.S. should immediately adopt nationwide goals for rapid and deep reductions in CO₂ and other greenhouse gas emissions and develop effective economic drivers to achieve these goals."

AND OTHER IMPORTANT CONSIDERATIONS AND REFLECTIONS:

"For every gallon (about 6 pounds) of gas a car burns, it releases about 20 pounds of CO₂."

—Recent Starbucks brochure. Other sources put the figure between 19 and 20 pounds, but 20 serves as a good approximation.

"Yes. In 2030, oil and gas will represent 60 percent of the world's energy needs. My view is I am going to keep doing what we do better than anyone else in the world—finding, developing and delivering oil and gas to the world."

—ExxonMobil Chairman and CEO Rex W. Tillerson, in response to the questions "Where do you see your company in 20 years? Will oil and gas still be your dominant business?" (as reported by Jad Mouawad in The New York Times, July 19, 2008)

"The significant problems we have cannot be solved at the same level of thinking with which we created them."

—Albert Einstein

"The wise man does at once what the fool does finally."

—Niccolo Machiavelli **

"It is urgent that we pose the questions of ethics and meaning that will enable us to confront the human, the social and the moral significance of our changing relationship with the natural world."

—Dr. Drew Gilpin Faust

* The world's largest scientific society, with over 160,000 members, according to the ACS.

** Paraphrase; sometimes quoted.